

George Kieffer - Vice Chair, SELEP

In 2010 George Kieffer was asked by the local authorities of East Sussex, Kent and Essex to set up the South East Local Enterprise Partnership (SELEP) as Interim Chair and having just completed a second interregnum as Interim Chair, is now Vice Chair covering the Essex, Southend and Thurrock area of SELEP.

As Chair of Estuary Housing Association he heads an organisation active in development of housing in a mix of tenures, including for outright sale, with activities throughout Essex and the Outer East London Boroughs.

He is the Chairman of the Haven Gateway Partnership, an association between business and local government in North Essex and South Suffolk, set up some 14 years ago. He is also Chairman of Visit Essex, the official tourism body for Essex.

George started his career in banking and moved to the City of London, becoming Controller Corporate Banking at Standard Chartered Bank. He went into commerce and was appointed Deputy Chairman and Head of European Operations of Sega Enterprises Ltd of Japan before starting a business with partners to transfer Russian aerospace and defence technology to the United States working with NASA, Boeing, Lockheed Martin and the Department of Defence. When the business was sold to B F Goodrich he developed a portfolio NED career.

George is a Trustee of Stow Maries Great War Aerodrome Trust, the most complete and authentic surviving First World War aerodrome in the UK and probably Europe. He is a Freeman of the City of London, a Liveryman and a Past Master of the Worshipful Company of Turners.

Andrew Fiske – South Essex Housing Group / Southend-on-Sea BC

Andrew moved to Essex in 2014 to take up the role of Housing Group Manager for Southend-on-Sea Borough Council where his wide range of responsibilities include improving Southend's stock of affordable housing. He was also appointed as Chairman of the South Essex Housing Group being a keen advocate of sub regional working to meet the wider housing needs of the area.

Previously, he has worked for a local housing association in the West Country, and then South Hams District Council in Devon for 15 years before becoming Head of Strategic Housing at Fareham Borough Council for 8 years. He has been actively involved in county wide Chief Housing Officer Groups in Devon and Hampshire and was a proactive member of the Partnership for Urban South Hampshire (PUSH).

Session 1

Natalie Elphicke - OBE, Housing Finance Institute

Natalie Elphicke is Chief Executive of the Housing & Finance Institute. The Housing & Finance Institute (the HFi) is a not-for-profit independent organisation which supports capacity and knowledge building across the public and private sectors to support the delivery of homes across all tenures.

Natalie's professional background is as a national specialist in complex housing structured finance law. A qualified barrister and solicitor, her legal career spanned two decades and more than £4billion of finance transactions across debt, equity, residential regulated and investment markets, major infrastructure, new residential tenures, large regeneration and development projects. This experience led her to be appointed by the UK government to jointly chair the Government's independent review into the role of local authorities in housing supply with Keith House. The Elphicke-House Report was published in January 2015. A key recommendation of the Elphicke-House Report was the creation of a national Housing & Finance Institute, and its creation was confirmed by the UK Chancellor in the March 2015 budget.

Natalie has extensive governance, corporate culture and risk management experience. She is an approved senior manager with the Bank of England's Prudential Regulation Authority and chairs the board's group risk committee for a major building society, as well as the audit & risk committee for the government's Student Loans Company.

Natalie Elphicke was appointed an OBE in the Queen's Birthday Honours 2015 for her services to housing.

Christopher Moore - Homes & Communities Agency

Christopher Moore is a chartered surveyor with over thirty years experience in the property development industry in both the private and public sectors. He is currently Head of Area for the Essex and Kent team at the HCA concentrating on major site development projects and providing infrastructure funding solutions. Chris qualified as a chartered surveyor whilst working in London for Weatherall, Green and Smith and involved in advising a range of institutional clients in major office development projects in central London and the south east. Following the property market recession in 1992-94, Chris moved to a consultancy role advising public sector clients on redevelopment opportunities and joined English Partnerships in 1998. When the English Partnerships assets transferred to the new RDA's in 1999, Chris joined the South East England Development Agency as a Development Director. Chris joined the HCA in 2011 when the RDA's closed.

Jamie Carswell - Essex County Council

Jamie Carswell is Director for Housing Growth and Strategy at Essex County Council. He is responsible for supporting the Housing Growth Strategy to increase the pace, certainty and quality of housing across the wider county. Previously, he was Director of Investment at Tower Hamlets Homes, where he led the £181m refurbishment programme for 22,000 council and leaseholder homes and restarted Council new-build development.

Matthew Taylor - Galliford Try Partnerships

Matthew brings together Galliford Try's extensive main contracting experience, with Linden Homes' residential development expertise, to offer seamless contractor / developer proposals, to minimise risk, control cost, and maximise value. He is responsible for driving forward Galliford Try Partnerships' mixed tenure development business across London and also works closely with Registered Provider and local authorities to identify and deliver joint venture proposals that seek to maximise the re-development potential and value for both partners.

Session 2

Jeremy Porteus - Housing LIN

Until 2011, Jeremy was the National Programme Lead for Housing at the Department of Health (DH) and responsible for its £227million Extra Care Housing capital investment fund. Since leaving the DH, Jeremy has established the highly-respected Housing LIN. He is a member of the Prime Minister's Challenge on Dementia Health and Social Care Champion's Group and is also Chair of the Homes and Communities Agency's Vulnerable and Older People's Advisory Group (the government social housing investment body in England). He is the author of the All Party Parliamentary Group on Housing and Care for Older People's inquiry reports, '*Living Well at Home*' and '*Housing our Ageing Population: Plan for Implementation (HAPPI2)*'. He was recently engaged again by the APPG as Secretariat to write the new HAPPI3 inquiry report, '*Housing our Ageing Population: Positive Ideas*', which looked into the future use of technology to support independent living. This was launched in June 2016.

Jeremy is also a Fellow of the NIHR Social Services Care Research team and a member of their Impact Working Group.

Charles Taylor - ExtraCare Charitable Trust

Charles Taylor joined ExtraCare Charitable Trust as Manager for New Business and Consultancy in August 2015. Starting life as a General Practice surveyor in the Midlands he went onto NHS estate management before changing career direction into social care and property with a small break in outdoor education.

His recent background affords him a wealth of experience of extracare housing having spent a number of years at Housing and Care 21 (developing extracare schemes), time with a national contractor on supported and extracare housing and working for an established property consultancy practice advising clients on extra care development and care services and developing a large HA's extracare programme.

Tim Bell - Bell Phillips Architects

Tim Bell studied architecture in Edinburgh, before working in architectural practices in Paris, Oslo and London. He was the recipient of the prestigious RIBA Rome Prize 1998-99 which allowed him to research architecture and urbanism at the British School at Rome. In 2004 he co-founded Bell Phillips Architects, which has now grown to 30 people and works mainly in the housing sector for local authority clients. There is a great need for major improvement in the quality of new housing in the UK, and the practice aims to be a major contributor to this challenge. Bell Phillips Architects is motivated to produce uplifting designs which make a genuine, tangible and positive impact on people's lives.

Workshops

Ian Watson - BRE

Ian is a Chartered Environmental Health Practitioner, joining the Building Research Establishment's Housing and Energy Group in 2014 as Principal Consultant.

Previously, he co-ordinated development and delivery of the award winning 'Liverpool Healthy Homes' Programme which, in partnership with Public Health tackled health inequalities and deprivation by improving housing conditions and access to a wide range of health related services, and delivering a range of innovative interventions. He jointly designed the service, and managed the dedicated teams of Environmental Health Officers and outreach Advocates & Case Support Officers.

He has also worked at Wrexham Council, with particular interests in HMO sprinkler systems, residential caravan parks and immigration, before joining Liverpool City Council's Housing Market Renewal (HMR) pathfinder in 2007 to manage a multidisciplinary team.

Tristan Smith - Essex CC / ESB Secretariat

Tristan Smith is a Commissioner for Employability and Skills at Essex County Council and is the Essex Employment and Skills Board Secretariat Lead for; Construction; Advanced Manufacturing and Engineering; and Digital, IT and Creative. In his role, Tristan works closely with industry and training providers across Greater Essex to identify the skills needs and challenges experienced in these sectors in order to design and develop solutions to help address these.

Tristan has worked on economic development projects across Greater Essex for more than twelve years, initially working on sector development for the recycling and IT/Digital industries in the early 2000's before moving into inward investment and then on to employment and skills projects, which he has worked on for the past five years.

Tristan is passionate about ensuring that Essex's businesses have the workforce they need to thrive and that young people have access to the training and guidance they need to take advantage of the many career opportunities available across Essex.

Gary Heathcote - Essex County Council

Gary Heathcote is Head of Commissioning for vulnerable people and has worked as a commissioner in a Local Government social care setting for 20 years. For the last 3 years Gary has been with Essex County Council leading the ambitious Independent Living Programme for Older People and People with a Disability as well as lead commissioner for residential care and Health integration.

Daniel Gaul - Housing LIN

Dan was previously head of service for Suffolk County Council and was responsible for the council's 16 residential care homes for older people. He was lead manager for the department's capital programme and

coordinated the development of specialist housing services with district and borough councils. He has also had management roles within procurement and corporate services.

Dan is currently the Housing Learning and Improvement Network's Eastern region lead and also runs his own consultancy, change3C, working across health, adult care and housing to promote older people's housing and care services. He has developed the nationally respected SHOP@ analysis tool that supports specialist housing's planning and development.

Session 3

Chris Hancock - Crisis UK

Chris is the Head of Housing for Crisis where he oversees Crisis' housing services across their 11 UK-wide centres and Crisis' private renting programme supporting any UK organisation using the PRS as a housing option for homeless people. Previously to this he worked for the National Practitioner Support Services where he was working with authorities in London, South East and the East of England on improving their frontline homeless services through the Gold Standard Programme. Previously to this he managed Housing Needs and Options Services for Exeter City Council and in the Royal Borough of Kensington and Chelsea.

Andrew Tyers - St Mungo's Charity

Andrew Tyers has over 30 years experience working with homeless people – starting when he joined Belfast Simon Community as a volunteer in 1980. More recently Andrew was a Deputy Chief Executive at Peter Bedford Housing Association, which is a specialist organisation offering housing, support and community to homeless men and women in Islington and Hackney.

Andrew joined St Mungo's Community Housing in February 2016. St Mungo's is a long established homelessness charity and housing Association, working with people experiencing homelessness and those who are at risk of homelessness. St Mungo's runs over 250 frontline services and every night houses 2,500 people. At St Mungo's Andrew is responsible for all their projects in Islington and Essex, as well as "Train and Trade" - a project which offers St Mungo's clients training and work experience in gardening, music studio and construction trades.

As well as running the temporary accommodation service in Thurrock, St Mungo's has just completed a 2 year pilot providing an outreach service to street homeless men and women in South Essex where they were in contact with over 350 individuals.

Session 4

Mark Henderson - Board Member NHF, Home Group

Chief Executive of Home Group, with 55,000 homes under management across Scotland and England and is the UK's largest provider of Supported People services in England, Wales and Scotland in over 500 projects and working with over 36,000 individual clients each year. Home Group has a turnover of some £340 million per annum and was voted the UK's best Landlord and best Housing Association in 2014.

He has nearly 30 years of experience in regeneration and business support. Mark previously ran his own business before joining Home Group, before that had worked with the RDA as Operations Director and a variety of regeneration and economic development jobs across the country in local government, most recently as Chief Executive of one of the largest County Councils in the country. He is a newly appointed Board Member for the National Housing Federation.

Mark is a motorcycle racing fan and a season ticket holder at Newcastle United.

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